

Ratio	Clara Maass Medical Center	Community Medical Center	Monmouth Medical Center - Southern Campus	Monmouth Medical Center	Newark Beth Isreal Hospital	Cooperman Barnabas Medical Center	Jersey City Medical Center	Robert Wood Johnson University Hospital	Robert Wood Johnson University Hospital - Somerset	Robert Wood Johnson University Hospital - Hamilton	Robert Wood Johnson University Hospital - Rahway	Trinitas Regional Medical Center	RWJBarnabas Health Total
<b>Days Cash on Hand</b>	N/A(a)	N/A(a)	N/A(a)	N/A(a)	N/A(a)	N/A(a)	N/A(a)	N/A(a)	N/A(a)	N/A(a)	N/A(a)	N/A(a)	200.6
<b>Days in Accounts Payable</b>	N/A(a)	N/A(a)	N/A(a)	N/A(a)	N/A(a)	N/A(a)	N/A(a)	N/A(a)	N/A(a)	N/A(a)	N/A(a)	N/A(a)	60.7
<b>Days in Accounts Receivable</b>	N/A(a)	N/A(a)	N/A(a)	N/A(a)	N/A(a)	N/A(a)	N/A(a)	N/A(a)	N/A(a)	N/A(a)	N/A(a)	N/A(a)	38.8
<b>Operating Margin</b>	7.8	8.8	(3.9)	11.6	1.0	12.1	11.1	7.4	4.6	12.5	6.3	(14.6)	7.1
<b>Adjusted Operating Margin (c)</b>	7.8	8.9	(3.9)	11.6	1.0	12.1	11.1	7.4	4.6	12.5	6.3	(14.6)	7.1
<b>Average Daily Census (b)</b>	208	330	102	178	335	451	246	566	211	107	68	215	3018

**Notes:**

(a) Days Cash on Hand, Days in Accounts Payable, and Days in Accounts Receivable are not calculated at individual hospital level; these ratios are only available at the consolidated system level.

(b) Average Daily Census excludes newborns and other neonates with conditions originating in perinatal period.

(c) NJ DOH definition: Operating margin adjusted to account for fees, allocations, and other Business Transactions with Interested Persons as those terms are defined in IRS Form 990, with the term "Interested Person" to include owners for the purposes of a for-profit Hospital.